

Prepared March 12, 2009

Fiscal Policies (adopted 1/12/2009)

- Fund Balance Policies
 - Fund balance above 12% of revenues available for one-time expenditures
 - Fund balance maintained above 8%
- Debt Policies
 - Total outstanding debt not to exceed 5% of value of taxable real estate
 - Annual debt service not to exceed 12% of governmental expenditures

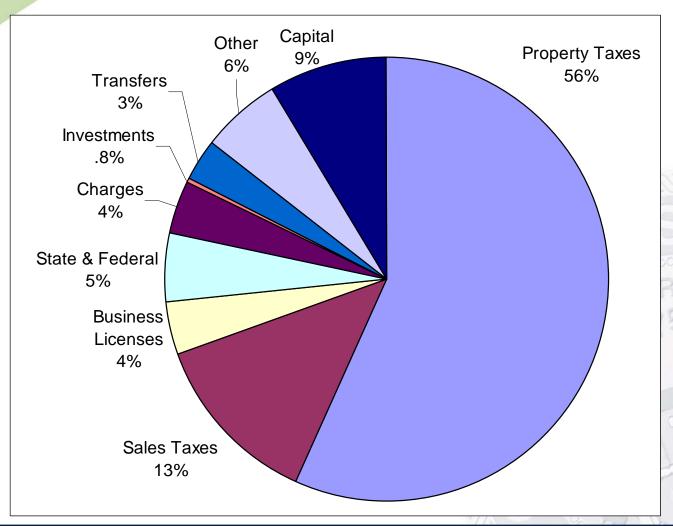
FY2010 General Fund Projections

- Declining real estate values
 - Down 2.5% from 2008
- Declining sales tax
 - Down 14.0%
- Declining BPOL
 - Down 11.1%
- Declining permits
 - Down 56.9%
- Increasing charges and fees
 - Up 18.0% (primarily Recreation)
- Increasing meals and utilities taxes
 - Up 3.6%

FY2010 Revenues

68,002,986	66,238,460	(1,764,527)	-2.59%
3,669,061	4,059,780	390,719	10.65%
2,802,582	2,212,411	(590,171)	-21.06%
650,000	214,000	(436,000)	-67.08%
2,072,542	2,446,444	373,902	18.04%
3,699,079	3,663,613	(35,466)	-0.96%
915,624	394,483	(521,141)	-56.92%
3,207,962	2,853,198	(354,764)	-11.06%
4,503,200	3,875,000	(628,200)	-13.95%
5,168,000	5,352,400	184,400	3.57%
41,314,936	41,167,131	(147,806)	-0.36%
FY2009	FY2010	\$ Change	% Change
	41,314,936 5,168,000 4,503,200 3,207,962 915,624 3,699,079 2,072,542 650,000 2,802,582 3,669,061	41,314,936 41,167,131 5,168,000 5,352,400 4,503,200 3,875,000 3,207,962 2,853,198 915,624 394,483 3,699,079 3,663,613 2,072,542 2,446,444 650,000 214,000 2,802,582 2,212,411 3,669,061 4,059,780	41,314,936 41,167,131 (147,806) 5,168,000 5,352,400 184,400 4,503,200 3,875,000 (628,200) 3,207,962 2,853,198 (354,764) 915,624 394,483 (521,141) 3,699,079 3,663,613 (35,466) 2,072,542 2,446,444 373,902 650,000 214,000 (436,000) 2,802,582 2,212,411 (590,171) 3,669,061 4,059,780 390,719

Revenue Sources



New Construction

• 2006: \$ 92.5 m

• 2007: 128.0 m

• 2008: 108.5 m

• 2009: 66.7 m

New construction is 1.9% of 2009 total assessed value

Comparative Tax Rates (Proposed)

		2003				2010
	2008	Base Rate	Special Di	Taxing stricts	Comm.	Proposed
Rank			Ran	ige	Rate	
1	Leesburg	1.32				1.4875
2	Manassas Park	1.24			-5	31-March
3	Herndon	1.16			200	31-March
4	Loudoun	1.14	0.13	0.30	9.1	1.29
5	Vienna	1.12		5	1,12	6-April
6	Manassas (includes fire)	1.05		8,	1000	1.37
7	Falls Church	1.03		311	10°	21.07
8	Prince William	0.97	0.00	0.20	183	1.20
9	Fairfax County	0.92	0.01	0.22	1.15	1.04
10	Arlington	0.85	0.04	0.14	0.998	. 878
11	Alexandria	0.85		8 =	8/1/	.887
12	City of Fairfax	0.79	0.00	0.22		.935

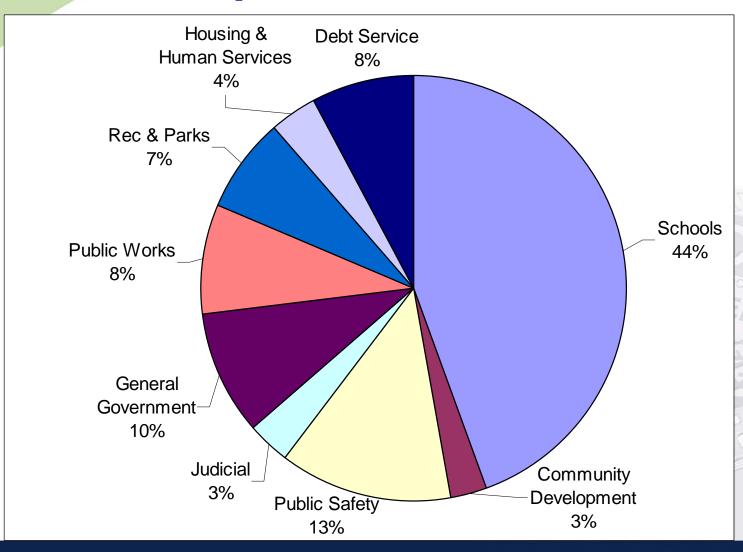
Comparative BPOL Rates

BPOL Tax Rate Comparison						
	Fee	MinTax	Contractors	Retail	Repair, Pers Serv	Prof Serv
State Maximum Rate			0.16	0.20	0.36	0.58
Falls Church	n/a	30	0.16	0.19	0.36	0.52
Alexandria	n/a	50	0.16	0.20	0.35	0.58
Vienna	n/a	30	0.12	0.17	0.22	0.52
Fairfax City	n/a	n/a	0.16	0.20	0.27	0.40
Herndon	n/a	30	0.13	0.13	0.21	0.40
Arlington	n/a	n/a	0.16	0.20	0.35	0.36
Prince William	n/a	n/a	0.13	0.17	0.21	0.33
Fairfax County	30	n/a	0.11	0.17	0.19	0.31

FY2009 Expenditures

2009	2010	Change
38,090,506	36,883,146	-3.2%
30,117,600	29,624,825	-1.6%
2,401,480	113,000	-95.2%
\$70,609,586	\$66,620,971	-5.7%
	38,090,506 30,117,600 2,401,480	38,090,506 36,883,146 30,117,600 29,624,825 2,401,480 113,000

Expenditures



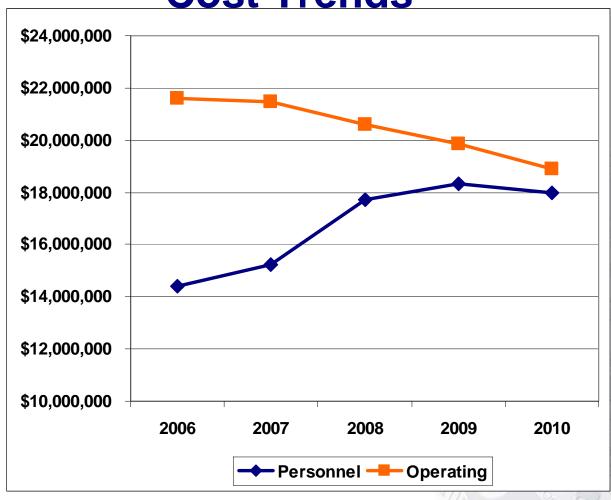
General Fund Expenditures

- Personnel costs are almost 50% of the budget
- Pay frozen
- Positions Defunded/Service Impacts
- Retirement
 - Basic retirement increase from 6.6% to 7.02%
 - Police retirement increase from 0.87% to 5.63%
- Health insurance increase of 5%

General Fund Expenditures

	2006	2007	2008	2009	2010
Personnel Costs	14,418,893	15,249,501 5.7%	17,727,353 16.3%	18,332,310	17,978,184 -1.9%
Other Operating	21,606,215	21,457,042 -0.7%	20,617,688 -4.8%	19,846,171 -2.8%	18,913,922 -4.7%
Total	36,025,108	36,706,544 1.9%	38,445,041 5.8%	38,178,481 -0.3%	36,892,106 -3.4%

General Fund Operating
Cost Trends



General Fund Debt Service

Function		Amount		
Schools	\$	3,476,021		
General Government		1,551,689		
Open Space		122,678		
Total	\$ 3/1	5,150,380		

Debt service decreases 3.1% from FY2009

[Note: Debt service for bonds issued in a fiscal year begins the next fiscal year]

FY2009 Projection – Fund Balance

- Fund Balance at June 30 anticipated to be at target
- Assumes no further decline in business activity
- No fund balance available for expenditure

Issues to Consider FY2011 and Beyond

- Low interest rate environment good for borrowing, bad for investing
- State and federal budget problems
- Need for sewer capacity

Issues to Consider FY2011 and Beyond

- Increasing pension contributions
 - Full effect of stock market declines to be felt for 3-5 years (\$200K+ per year)
- Continued slow pace of development
 - New construction limited to homeowner improvements
- Continued slow residential real estate market
 - No growth in assessments

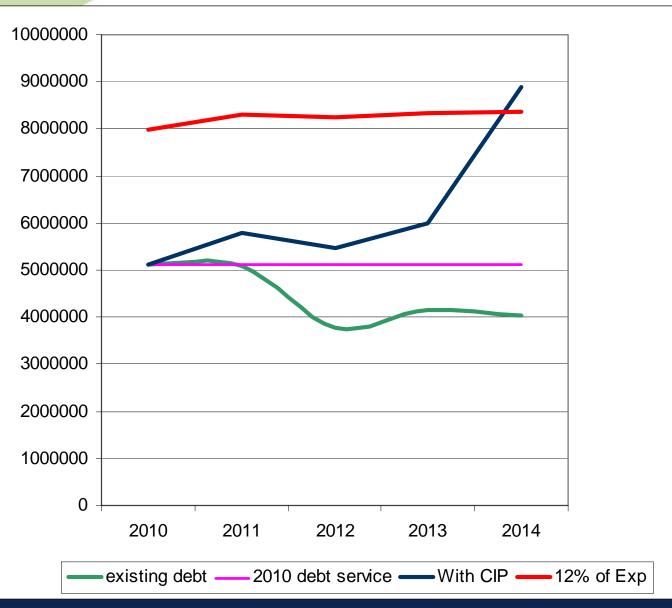
"Gap" Projection

FY2010	FY2011
66,472,641	66,472,641
	500,000
66,472,641	66,972,641
66,472,641	66,472,641
	1,183,580
	1,269,311
	200,000
	(5,243)
	14 60,48
66,472,641	69,120,289
35	2,147,647
1.07	1.13
	66,472,641 66,472,641 66,472,641

CIP Considerations

- City Hall & Public Safety Building
 - \$14 million
 - Debt financed FY2011
- School Construction/Major Renovation
 - \$30.8 million
 - Debt financed FY2012/2013

Debt Service



Utility Funds

- Sewer Fund
 - No rate increase for FY2010
 - Rate increases needed FY2011 and beyond due to Fairfax plant upgrades
 - \$0.10 increase = \$38,000
- Water Fund
 - No rate increase for FY2010
 - Remains healthy
 - Future rate increases modest

Discussion

General Assembly Update

Federal Stimulus

